	Proposed Budget 2015/16	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Proposed Budget 2016/17	% Change
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
City Regeneration		0	0		(26)	2	(176)	(10)	(25)	(289)	(1210%)
City Development Cultural Development		0	0	(90)	0	0	(2)	<b>(10)</b> (10)	(25)	1,563 (7)	<b>(8%)</b> (353%)
Development							(2)	(10)		81	(2%)
Support Services	608			(90)						518	(15%)
Information Services	(28)								(05)	(28)	0%
Spatial Development	1,024								(25)	999	(2%)
Regeneration & Major Projects Team	(5,359)	0	0	0	0	2	(74)	0	0	(5,431)	1%
Commercial Property						2	(74)			(6,691)	1%
Office Accomadation										488	0%
Property Maintainence										306	0%
Support Services	467									467	0%
Housing & Property	3,695	0	0	10	(26)	0	(100)	0	0	3,579	(3%)
Community Housing Strategy	644		-		(6)		( 11,			638	(1%)
Housing Needs	· · · · · · · · · · · · · · · · · · ·				(10)					3,746	(0%)
Property Services	(705)			10	(10)		(100)			(805)	14%
Organisational Development &	5,390	0	5	(40)	(258)	(38)	(57)	0	(360)	4,642	(14%)
Corporate Services		U	3	(40)	(236)	(30)	(57)	U	(360)	4,042	(1470)
Corporate Services											
Finance	195	0	0	0	0	0	0	0	0	195	0%
Accountancy										3	0%
Internal Audit										0	0%
Corporate Finance	56									56	0%
Investigations Revenues										177 (42)	0% 0%
Keveriues	(42)									(42)	0 /0
Business Improvement & Technology	1,105	0	5	0	(170)	0	(7)	0	(150)	783	(29%)
Contracts & Procurement					(20)					(66)	44%
Transformation Projects									(150)	385	(28%)
Performance	N /						-			(91)	0%
Business Improvement & Performance			-		(450)		(7)			54	(11%)
Technology	645		5		(150)					500	(22%)
Customer Services		0	0	0	(85)	(38)	0	0	(35)	3,427	(4%)
Customer First Programme										30	0%
Customer Contact					(85)	,			(35)	(189)	173%
Revenues						(38)				1,175	(3%)
Housing Benefit Replacement Academy Server										2,412 (0)	0% 0%
Replacement Academy Server	(0)									(0)	U /0
Human Resources & Facilities	507	0	0	(40)	(3)	0	(50)	0	(175)	239	(53%)
Human Resources	175								(75)	100	(43%)

		Proposed Budget 2015/16	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Proposed Budget 2016/17	% Change
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
	Health & Safety										0	0%
	Learning & Development									(100)	(47)	(188%)
	Payroll	120				(2)					118	(2%)
	Facilities Management	160			(40)	(1)		(50)			69	(57%)
	Law & Governance		0	0	0	0	0	0	0	0	V - 7	0%
	Committees										0	0%
	Election Services										218	0%
	Legal Services										98	0%
	Member Services										4	0%
	Scrutiny	0									(222)	#DIV/0!
	Executive Support	(323)									(323)	0%
	Community Services	12,843	0	161	(82)	(198)	0	(315)	0	61	12,470	(3%)
	Community Services	12,043	· ·	101	(02)	(130)	· ·	(313)	U	01	12,470	(370)
	Environmental Development	2,752	0	0	o	(45)	0	(3)	0	0	2,704	(2%)
	Environmental Health		-	_		(45)		(-)	_		690	(6%)
	Environmental Sustainability					( - /					608	0%
	Environmental Protection	1,027						(3)			1,024	(0%)
	Business Development							,			219	0%
	ED Management										162	0%
42	•											
N	Direct Services		0	159	(82)	(10)	0	(254)	0	0	2,271	(8%)
	<b>Building Planned Operations</b>							(33)			(2,664)	1%
	Building - Responsive Operations	(66)									(66)	0%
	Off Street Parking					(30)		(150)			(4,281)	4%
	Waste & Recycling Domestic				28			(16)			3,483	0%
	Waste & Recycling Commercial				(110)			(25)			(1,297)	12%
	Engineering			12				(30)			(149)	14%
	Street Scenes			2							3,836	0%
	Motor Transport	(43)		42							(1)	(97%)
	Garages										(53)	0%
	Caretaking & Miscellaneous	(219)									(219)	0%
	Local Overheads			400		20					2,334	0%
	Direct Building Services Stores	1,225		103		20					1,348	10%
	Leisure, Parks & Communities	7,363	0	2	o	(143)	0	(41)	0	(25)	7,156	(3%)
	Leisure Management			2		(112)		(/	_	(==)	1,453	(7%)
	Oxford Sports Partnership					,					91	0%
	Sports Development							(3)			209	(1%)
1	Allotments	25						(-)			25	0%
	Burial Services	70									70	0%
	Countryside	146									146	0%
1	Parks	1,753				(31)		(38)			1,684	(4%)
1	Parks Management & Administration	444									444	0%
1	Communities & Neighbourhoods	2,674								(25)	2,649	(1%)
	Positive Futures	388									388	0%

	Proposed Budget 2015/16	MTFP assumptions	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Proposed Budget 2016/17	% Change	ļ
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's		!

	Proposed Budget	MTFP	Contractual	Pressures	Efficiency	Invest to	Fees &	Service	New	Proposed Budget	% Change
	2015/16	assumptions	Inflation		Savings	Save	Charges	Reductions	Investment	2016/17	
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Policy, Culture and Comms	271	0	0	0	0	0	(17)	0	86	340	25%
Communications	(29)						(8)			(37)	28%
Culture	431						(9)			422	(2%)
Policy & Partnerships	(131)								86	(45)	(66%)
Total Portfolio Budget	18,259	0	166	(202)	(482)	(36)	(548)	(10)	(324)	16,823	(8%)
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